Greater Taung
Local Municipality

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GREATER TAUNG LOCAL MUNICIPALITY

2019/20

FINAL BUDGET

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GLOSSARY

Allocations – Money received from Provincial or National Government or other municipalities.

AFS – Annual Financial Statements

AGSA – Auditor-General South Africa

Final Budget – The financial plan of the Municipality.

Budget Related Policy – Policy of a municipality affecting or affected by the budget, examples include tariff policy, rates policy and credit control and debt collection policy.

Capital Expenditure - Spending on assets such as land, buildings and machinery. Any capital expenditure must be reflected as an asset on the Municipality's Statement of Financial Performance.

Cash Flow Statement – A statement showing when actual cash will be received and spent by the Municipality. Cash payments do not always coincide with budgeted expenditure timings. For example, when an invoice is received by the Municipality it is shown as expenditure in the month it is received, even though it may not be paid in the same period.

CFO – Chief Financial Officer

DORA – Division of Revenue Act. Annual legislation that shows the total allocations made by national to provincial and local government.

Equitable Share – A general grant paid to municipalities. It is predominantly targeted to help with free basic services.

Fruitless and wasteful expenditure – Expenditure that was made in vain and would have been avoided had reasonable care been exercised.

GFS – Government Finance Statistics. An internationally recognised classification system that facilitates like for like comparison between municipalities.

GGP – Gross Geographical Product

GRAP – Generally Recognised Accounting Practice. The new standard for municipal accounting and basis upon which AFS are prepared.

IDP – Integrated Development Plan. The main strategic planning document of the Municipality.

KPI's – Key Performance Indicators.

MFMA – The Municipal Finance Management Act – No. 53 of 2003. The principle piece of legislation relating to municipal financial management.

MIG – Municipal Infrastructure Grant

MTREF – Medium Term Revenue and Expenditure Framework. A medium-term financial plan, usually 3 years, based on a fixed first year and indicative further two years budget allocations. Also includes details of the previous three years and current years' financial position.

NT – National Treasury

Net Assets – Net assets are the residual interest in the assets of the entity after deducting all its liabilities. This means the net assets of the municipality equates to the "net wealth" of the municipality, after all assets were sold/recovered and all liabilities paid. Transactions which do not meet the definition of Revenue or Expenses, such as increases in values of Property, Plant and Equipment where there is no inflow or outflow of resources are accounted for in Net Assets.

Operating Expenditure – Spending on the day to day expenses of the Municipality such as salaries and wages.

PI's – Performance Indicators

Rates – Local Government tax based on the assessed value of a property. To determine the rates payable, the assessed ratable value is multiplied by the rate in the rand.

R&M – Repairs and maintenance on property, plant and equipment.

SALGA – South African Local Government Association

SCM – Supply Chain Management.

SDBIP – Service Delivery and Budget Implementation Plan. A detailed plan comprising quarterly performance targets and monthly budget estimates.

Strategic Objectives – The main priorities of the Municipality as set out in the IDP. Budgeted spending must contribute towards the achievement of the strategic objectives.

Unauthorised expenditure – Generally, spends without, or in excess of, an approved budget.

Virement – A transfer of budget.

Virement Policy – The policy that sets out the rules for budget transfers, virements are usually allowed within a vote. Transfers between votes must be agreed by Council through an Adjustments Budget.

Vote (municipal standard classification) – One of the main segments into which a budget is divided. In Greater Taung Local Municipality this means at directorate level.

PART A: LEGISLATIVE FRAMEWORK

MUNICIPAL BUDGETS IN TERMS OF MUNICIPAL FINANCE MANAGEMENT ACT (MFMA)

1.1 PURPOSE

To approve in council the municipality's 2019/20 Final Budget according to Section 21 of the MFMA.

1.2 STRATEGIC OBJECTIVE

The strategic objective of this report is to ensure good governance, financial viability and optimal institutional transformation with capacity to execute its mandate.

1.3 BACKGROUND

Section 53 (1) of the MFMA stipulates that the mayor of a municipality must provide general political guidance over the budget process and the priorities that guide the preparation of the budget.

Section 21(1) of the MFMA states that the Mayor of a municipality must coordinate the processes for preparing the annual budget and for reviewing the municipality's integrated development plan and budget-related policies to ensure that the tabled budget and any revisions of the integrated development plan and budget-related policies are mutually consistent and credible.

Furthermore, this section also states that the Mayor must at least 10 months before the start of the budget year, table in municipal council, a time schedule outlining key deadlines for the preparation, tabling and approval of the annual budget.

The IDP/Budget process plan as presented is developed in view of the fact that the municipality is the closest interface between community and government (all three spheres), to consult communities on matters of national and provincial functions. This process will lead to the formulation of Integrated Development Plan/Budget that includes the needs of the community with respect to local services provided by all three spheres of government. The process plan hereunder details the program to be followed during the IDP review process, while also ensuring that the budget is informed by the plan:

1.4. The Mayor's Report

Greater Taung Local Municipality Tabled its 2019/20 Draft budget in the statutory council meeting held on the 29th March 2019 at the GTLM Depot Hall.

Tabling of a Final budget is entailed on Part 1 above "Legal Requirements".

The overall 2019/20 Final budget to be approved by the Greater Taung Local Municipality council is: total income of R319 million; R274 million relates to operating income and R46 million to capital income respectively. Of the R319 million: R 247 million relates to National and Provincial Monetary transfers and the remainder of R72 million relates to the municipality's own sources of income to be collected. Capital income is made up of the Municipal Infrastructure Grant and a monetary transfer from the Provincial Department of Sports Arts and Culture.

Total operating expenditure amounts to R285 million which leaves the budget with an operating deficit of R11 million.

1.4 Budget Steering Committee (BSC) Recommendations

The following recommendations emanated from the Budget Steering Committee;

a) That BSC takes note of Section 21 of the Municipal Finance Management Act (MFMA) which requires that the council of a municipality approve a Final Annual Budget no later than 31 May of every financial year;
b) That BSC takes note of the Final and the amended Integrated Development Plan (IDP) to be Approved together with the Final Budget by Council;
c) That BSC takes a note of the approval of the MTREF Final Budget for the 2019/20 financial year as follows:
    - Operating Revenue by source with an amount of R 274 million;
    - Operating Expenditure by type of R 285 million;
    - Total Capital Expenditure by asset type of R 141 million; in the following manner:

Total budgeted capital assets :

CAPITAL EXPENDITURE	2019/20 Medium Term Revenue & Expenditure Framework		
	Budget Year 2019/20 R	Budget Year 2020/21 R	Budget Year 2021/22 R
Infrastructure Assets			
Roads Infrastructure	48,6 million	29,7 million	31,8 million
Storm water Infrastructure	12,6 million	7,5 million	8 million
Electrical Infrastructure	25,7 million	11,1 million	11,9 million
Community Assets			
Community Facilities	21,6 million	7,8 million	8,4 million
Sport and Recreation Facilities	9 million	7,4 million	7,9 million
Intangible Assets	**0,5 million**	**0,6 million**	**0,6 million**
Moveable Assets	**21,8 million**	**16,6 million**	**17,9 million**
TOTAL CAPITAL ASSETS	**141 million**	**80,7 million**	**86,5 million**

d) That Revenue Strategies be enhanced and implemented to collect outstanding monies due to Greater Taung Local Municipality.
e) That all the prioritised vacant positions from the Strategic session be included in the Final budget.
f) That all the budget related policies listed below, be tabled along with the Final budget:
    - 2019/20 Tariff Structure
    - Rates Policy
    - Credit Control and Debt Collection Policy
    - Indigent Policy
    - Cash Management and Investment Policy
    - Asset Management Policy

- Supply Chain Management Policy
- Supply Chain Management 2019/20 Final Procurement Plans
- Virement Policy

PART 2 – THE BUDGET

The Executive Summary

Introduction

The application of sound financial management principles for the compilation of the municipality's financial plan is essential and critical to ensure that the municipality remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities. The municipality's service delivery priorities have been reviewed through the adjustment budget, as part of this year's planning and budget preparation process. The results of this review were incorporated into the municipality's adjustments budget.

National Treasury's MFMA Circular No.94 was used as a guide in the compilation of the 2019/20 MTREF. A verification exercise on the audited annual financial statements with the audit returns was conducted with the Provincial Treasury after the audit of the 2017/18 financial statements. The municipality's draft budget was also assessed by provincial Treasury on credibility, relevance and sustainability. Based on the results of the budget assessment the municipality's budget was **funded and sustainable over the MTREF period**, as per the statement of financial performance, cash flows and cash backed reserves/accumulated surplus reconciliation."

For Grater Taung Local Municipality to continue improving the quality of services provided to its community, it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues

The municipality has embarked on implementing a range of revenue collection strategies to optimize the collection of debt owed by consumers and cash flow projections were based on the actual collection rate as at 31 December 2018. Income from sale of electricity was based on the actual usage of consumers, the national energy regulator of South Africa (NERSA) has approved a 13.07% average price increase which was implemented on 1 April 2019 for Eskom direct customers and a 15.63% average price increase for municipalities which will be implemented on 1 July 2019.

The proposed municipal tariff increases with effect from 1 July 2019 are as follows:

Revenue type	**% tariff increase**
Property rates	0%
Water	5.2%
Electricity	13.07% (Average)
Refuse	5.2%
Sanitation	5.2%

The subsidy for electricity payable to Eskom is projected to be R 6.8 million, this assumption is based on the current year's actual expenditure. Employee related costs increased by 8.5%. Employee related costs including council remuneration is at 44.15% of the total operating expenditure budget which is above the accepted norm of 25% to 40%.

2.1 Total Operating Budget

The following table depicts the summary of the proposed 2019/20 Medium-term Revenue and Expenditure Framework Budget:

Total Operating Budget

Operating Budget		**2019/20 Medium Term Revenue & Expenditure Framework**		
		Budget Year 2019/20 R	**Budget Year 2020/21 R**	**Budget Year 2021/22 R**
Total Operating Income	252 million	274 million	287 million	301 million
Total Operating Expenditure	263 million	285 million	293 million	311 million
Surplus/(Deficit) for the year	**(12 million)**	**(11 million)**	**(0,9 million)**	**(1,3 million)**
Total Capital Expenditure	**58 million**	**141 million**	**81 million**	**87 million**

The 2019/20 total budgeted operating revenue and total operating expenditure to the amount of R274 million and R285 million respectively, thus resulting in an operating deficit for the 2019/20 budget year of R11 million. The deficit is attributed by the non-cash items such as depreciation and debt impairment amounting to R31.5 million and R 3.5 million respectively

2.2 Budgeted Operating Revenue

The total operating revenue for the 2019/20 budget year amounts to **R 274 million** which entails the following:

Total Operating Revenue for 2019/20 MTREF period.

Description	2019/20 Medium Term Revenue & Expenditure Framework		
Operating Revenue	**Budget Year 2019/20 R**	**Budget Year 2020/21 R**	**Budget Year 2021/22 R**
Property rates	38,5 million	38,5 million	38,5 million
Service charges	10,5 million	11,5 million	12,4 million
Rental income	0,6 million	0,6 million	0,7 million
Interest earned	14,6 million	15,3 million	15,7 million
Transfers and Subsidies (Operating grants)	202 million	212 million	225 million
Other income	7,9 million	8,2 million	8,4 million
Total Operating Revenue	**274 million**	**287 million**	**301 million**

The municipality's Revenue Strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy;
- Growth in the municipality and continued economic development;
- Efficient revenue management, which aims to ensure a 95% annual collection rate for property rates and other key service charges;
- Electricity tariff increases as approved by the National Electricity Regulator of South Africa (NERSA);
- Achievement of full cost recovery of specific user charges especially in relation to trading services;
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
- The municipality's Property Rates Policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA);
- Increase ability to extend new services and recover costs;
- The municipality's Indigent Policy and rendering of free basic services; and
- Tariff policies of the municipality.

2.3 Operating Expenditure Budget

The total operating expenditure for the 2019/20 budget year amounts to **R 285 million** which entails the following:

Operating Expenditure	Budget Year 2019/20 R	Budget Year 2020/21 R	Budget Year 2021/22 R
Expenditure By Type			
Employee related costs	104 million	113,8 million	126,3 million
Remuneration of councillors	20,7 million	22,1million	23,7 million
Debt impairment	3,5 million	4 million	4,5 million
Depreciation & asset impairment	31,5 million	32 million	33 million
Finance charges	1,2 million	1,3 million	1,4 million
Bulk purchases	4,5 million	5 million	5,5 million
Other materials	17,5 million	15 million	16 million
Contracted services	31,7 million	30 million	33,8 million
Transfers and subsidies	13,7 million	13,1 million	13,5 million
Other expenditure	56,7 million	56,8 million	53,3 million
Total Expenditure	**285 million**	**293 million**	**311 million**

Employee related costs increased from R96 million to R104 million which is 8.5% in the current budget year in accordance with the bargaining council agreement, clause 6.5. Councillors' remuneration is based on the government gazette that the Minister has promulgated on 21 December 2018, Government Gazette No. 42134 to determine the remuneration of municipal councillors.

Finance costs entails: Interests on overdue accounts; finance lease charges; finance charges on landfill sites and finance charges on employee benefit.

Repairs and Maintenance has decreased from R24 million to R17.5 million as compared to the current financial year. This is 2% of the total assets which is against the norm of 8%. Most assets of the municipality are fairly new hence it is not practical to attain the 8% norm. The decrease in the budget is as a result of the correction in terms of classification wherein most replacement or upgrade of assets were regarded as repairs and maintenance in the 2018/19 budget year.

Electricity bulk purchases are based on the NERSA tariff schedule for municipalities.

The municipality has decreased the budget for usage of consultants. The municipality will be preparing the financial statements internally.

2.4 Capital Budget

The Integrated Development Plan informed the capital budget according to the priorities of the Municipality. The proposed total capital expenditure budget amounts to **R 141 million**

CAPITAL EXPENDITURE	2019/20 Medium Term Revenue & Expenditure Framework		
	Budget Year 2019/20 R	Budget Year 2020/21 R	Budget Year 2021/22 R
Infrastructure Assets			
Roads Infrastructure	48,6 million	29,7 million	31,8 million
Storm water Infrastructure	12,6 million	7,5 million	8 million
Electrical Infrastructure	25,7 million	11,1 million	11,9 million
Community Assets			
Community Facilities	21,6 million	7,8 million	8,4 million
Sport and Recreation Facilities	9 million	7,4 million	7,9 million
Intangible Assets	**0,5 million**	**0,6 million**	**0,6 million**
Moveable Assets	**21,8 million**	**16,6 million**	**17,9 million**
TOTAL CAPITAL ASSETS	**141 million**	**80,7 million**	**86,5 million**

Source of funding:

Municipal Infrastructure Grant — R45,2 million (**Excl. 5% PMU - R2,4 million**)

Sport & Recreation (Library Grant) — R0,9 million

Own Funds (Investment) — R94,7 million

2.4.1 Municipal Infrastructure Grant (MIG)

The municipality has approved the implementation list of capital infrastructure projects with the MIG funding; the list is as follows:

MIG Implementation Plan:

MIS Form ID	Nat./ Prov Project Registration Number (as on the registration letter)	Project Title	Total planned expenditure on MIG for 2019/20 R
Not available	Not available	Local Economic Development	2,4 million
274611	MIG/NW2484/CF/17/18	Construction of Buxton Community Hall	3,4 million
274614	MIG/NW2494/CF/18/19	Construction of Kammeelputs Community Hall	2 million
Not available	Not available	Construction of Randstad Community Hall	4 million
Not available	Not available	Construction of Khudutlou Community Hall	4 million
274621	Not available	Upgrading of the Pudimoe Sports Facility	2 million
258172	Not available	Upgrading of the Taung Sports Facility	2 million
306263	Not available	Construction of Matolong Access Road	9,3 million
305747	Not available	Construction of Matlhako 1 Stormwater Channel	5,6million
306027	Not available	Upgrading of the Manthe Sports Facility	2,5 million
306387	Not available	Upgrading of the Reivilo Sports Facility	2,5 million
306428	Not available	Implementation of High Mast lights in Various Wards (Phase 4)	5,5 million
TOTAL MIG (EXCL. 5% PMU)			**45,2 million**

2.4.2 Provincial Department of Sport & Recreation (Library Grant)

The municipality has applied for the Library grant roll over of **R 800 000** and intends to utilize the funds as follows:

Unspent Library Grant (Roll-over) – R 800 000

Salaries - R 300 000

Extension of Boipelo Library R 500 000

The municipality library grant allocation as per provincial department of culture and traditional affairs for 2019/2020 budget year is **R 901 000**.

Library grant

Liabrary Grant	2019/20 Medium Term Revenue & Expenditure Framework		
	Budget Year 2019/20 R	Budget Year 2020/21 R	Budget Year 2021/22 R
Liabrary Grant	0,9 million	0,9 million	1 million
TOTAL LIBRARY GRANT	**0,9 million**	**0,9 million**	**1 million**

The budgeted allocation above is intended to be utilize as follows:

Library Operating Grant – R 335 000

Salaries - R 275 000

Literacy Day - R 20 000

Library Week - R 20 000

World Book Day - R 20 000

Library Capital Grant – R 566 000

Book detector - R 200 000

Planning & Design of Extension of Boipelo Library – R 366 000

2.4.3 Own Funded Capital Projects – Non infrastructure Assets

The following list of capital assets and projects are to be financed from the municipality's own funds:

Non-infrastructure Assets	2019/20 Medium Term Revenue & Expenditure		
	2019/20	2020/21	2021/22
Moveable Assets	**21,4 million**	**22,9 million**	**24,5 million**
Back-up server & File Server	0,7 million	8,0 millon	0,9 million
Microsoft Volume Licence & Fibre Optic	0,7 million	8,0 millon	0,9 million
Double Cab LDV	0,5 million	0,5 million	0,6 million
Installation of cameras in buildings	0,5 million	0,5 million	0,6 million
Branding Equipment for Communications office	0,5 million	0,5 million	0,6 million
Office Furniture	0,2 million	0,2 million	0,2 million
Office Equipment (Computers and Projectors and Other)	1,0 milliom	1,1 million	1,1 million
Office Furniture (Training Centre Boardroom)	0,5 million	0,5 million	0,6 illion
Office Furniture (Tables and Chairs for Community Halls)	0,5 million	0,5 million	0,6 million
Fencing of Cemeteries and Community Halls	0,1 million	0,1 million	0,1million
Installation of Air-conditioners in community Halls	1,3 million	1,4 million	1,5 million
Supply and delivery of Tractor and a Double Cab LDV social services	1,3 million	1,4 million	1,5 million
Compactor Truck and Tipper truck	3,0 million	3,2 million	3,4 million
Supply and Delivery of 24 yellow skip bins	1,9 million	2,1 million	2,2 million
Supply and delivery of a T4 mobile Diesel Pump	1,5 million	1,6 million	1,7 million
Supply and Delivery of 1X Broom Sweeper; 1X Plate vibrator; 2X Pedestian	3,0 million	3,2 million	3,4 million
Supply and Delivery of 60 Kva Generator Reivilo Admin	0,6 million	0,6 million	0,7 million
Supply and Delivery of Fleet 2X LDV Double Cabs	1,0 million	1,0 million	1,1 million
Supply and Delivery of Honey Sucker	3,0 million	3,2 million	3,4 million
Office furniture and Equipment	0,5 million	0,5 million	0,6 million
Immovable Assets	**6,1 million**	**0,3 million**	**0,3 million**
Extension of Mmamutla Hall	0,3 million	0,3 million	0,3 million
Extension of Boipelo Library	0,8 million	-	-
Consuction of Vaaltyn Community Hall	2,5 million	-	-
Construction Tlapeng 1 Community Hall	2,5 million	-	-
	27,5 million	**23,2 million**	**24,8 million**

2.4.4 Own Funded Capital Projects - Infrastructure Assets

For the first time since the existence of the municipality, council has resolved to fund infrastructure capital projects from own funding or investments as the allocation of MIG does not enable the municipality to eradicate backlogs relating to infrastructure mainly Roads and Street Lighting. The list of the projects are entailed follows:

Infrastructure Assets	2019/20 Medium Term Revenue & Expenditure		
	2019/20 R	2020/21 R	2021/22 R
Roads	***39,5 million***	***3,7 million***	***4 million***
Construction of Pudumong Pavement	3,3 million	3,5 million	3,8 million
Supply and Delivery of Road Marking Signs	0,2 million	0,2 million	0,2 million
Construction of Dryharts Access Road (Phase 1)	8,0 million	-	-
Construction of Phache Access Road	4,0 million	-	-
Construction of Khibicwane Access Road	4,0 million	-	-
Construction of Majaneng Access Road	4,0 million	-	-
Construction of Nommer 1 Access Road	4,0 million	-	-
Construction of Modutung Access Road	4,0 million	-	-
Construction of Magogong Access Road	4,0 million	-	-
Construction of Mokgalo to Sugar Access Road	4,0 million	-	-
Stormwater	***7 million***	***-***	***-***
Construction of Manthe Road and Stormwater	4,0 million	-	-
Repair works to Lower Majeakgoro Stormwater Channel	3,0 million	-	-
Electrical infrastructure	***20,2 million***	***4,8 million***	***5,2 milion***
Upgrading of Reivilo Network	2,5 million	2,7 million	2,9 million
Street Lighting Programme (Phase 1)	2,0 million	2,1 million	2,3 million
45 Highmast Lights	15,7 million	-	-
Solid Waste Infrastructure	***0,8 million***	***0,8 million***	***0,8 million***
Construction of 3 guardrooms with toilets in 3 temporary Landfill sites	0,5 million	0,5 million	0,5 million
Supply and Installation of signage boards t 3 temporary landfill sites	0,1 million	0,1 million	0,1 million
Fencing of three temporary Land-fill sites	0,2 million	0,3 million	0,3 million
TOTAL PROJECT COST	**67,3 million**	**9,1 million**	**9,8 million**

Budget Tables (A-Schedule)

NW394 Greater Taung - Table A1 Budget Summary

Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Financial Performance										
Property rates	14 278	26 849	40 166	38 500	38 500	38 500	38 500	38 500	38 500	38 500
Service charges	8 257	7 638	8 090	9 688	9 688	9 688	9 688	10 496	11 467	12 410
Investment revenue	9 011	12 442	15 622	11 500	11 500	11 500	11 500	12 200	12 500	12 700
Transfers recognised - operational	175 285	168 560	176 760	182 135	182 135	182 135	182 135	201 651	212 455	225 315
Other own revenue	7 254	15 211	17 453	9 839	9 839	9 839	9 839	10 921	11 634	12 128
Total Revenue (excluding capital transfers and contributions)	214 085	230 699	258 091	251 662	251 662	251 662	251 662	273 768	286 555	301 053
Employee costs	71 598	72 956	74 819	95 554	95 554	95 554	95 554	103 676	113 784	126 300
Remuneration of councillors	17 691	15 653	18 092	19 347	19 347	19 347	19 347	20 701	22 150	23 700
Depreciation & asset impairment	17 854	32 039	27 695	30 570	30 570	30 570	30 570	31 500	32 000	33 000
Finance charges	1 635	1 595	2 303	238	238	238	238	1 232	1 321	1 400
Materials and bulk purchases	11 066	17 487	17 167	27 810	27 810	27 810	27 810	22 000	20 000	21 500
Transfers and grants	6 794	12 742	9 308	12 909	12 909	12 909	12 909	13 681	13 156	13 541
Other expenditure	38 619	87 246	72 173	77 010	77 010	77 010	77 010	91 909	90 799	91 639
Total Expenditure	165 256	239 718	221 559	263 437	263 437	263 437	263 437	284 699	293 210	311 081
Surplus/(Deficit)	48 829	(9 019)	36 533	(11 775)	(11 775)	(11 775)	(11 775)	(10 931)	(6 654)	(10 028)
Transfers and subsidies - capital (monetary allocatio	33 179	44 265	46 668	44 841	44 841	44 841	44 841	45 790	48 283	51 847
Contributions recognised - capital & contributed asse	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	82 008	35 246	83 201	33 067	33 067	33 067	33 067	34 859	41 629	41 819
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	82 008	35 246	83 201	33 067	33 067	33 067	33 067	34 859	41 629	41 819
Capital expenditure & funds sources										
Capital expenditure	104 583	108 748	88 657	58 461	58 461	58 461	58 461	140 040	80 918	86 537
Transfers recognised - capital	93 285	95 363	46 668	44 841	44 841	44 841	44 841	45 790	47 330	50 834
Borrowing	–	–	–	–	–	–	–	–	–	–
Internally generated funds	11 299	13 385	41 989	13 620	13 620	13 620	13 620	94 250	33 588	35 703
Total sources of capital funds	104 583	108 748	88 657	58 461	58 461	58 461	58 461	140 040	80 918	86 537
Financial position										
Total current assets	163 963	199 747	266 137	292 416	292 416	292 416	292 416	415 362	428 632	451 212
Total non current assets	496 886	515 408	547 692	1 118 890	1 118 890	1 118 890	1 118 890	954 833	972 001	1 058 538
Total current liabilities	31 481	48 454	61 524	36 703	35 814	35 814	35 814	17 073	19 115	22 180
Total non current liabilities	20 466	22 553	24 943	22 938	22 938	22 938	22 938	23 300	23 750	14 200
Community wealth/Equity	608 902	644 148	727 363	1 351 665	1 352 554	1 352 554	1 352 554	1 329 822	1 357 768	1 473 370
Cash flows										
Net cash from (used) operating	62 855	101 849	394 867	43 953	43 953	43 953	43 953	4 392	16 736	18 155
Net cash from (used) investing	(48 929)	(57 296)	(325 029)	(58 461)	(58 461)	(58 461)	(58 461)	(94 250)	(32 635)	(34 690)
Net cash from (used) financing	(640)	1 354	(456)	(1 700)	(1 700)	(1 700)	(1 700)	–	–	–
Cash/cash equivalents at the year end	116 038	161 945	231 327	211 471	211 471	211 471	211 471	137 821	121 922	105 386
Cash backing/surplus reconciliation										
Cash and investments available	116 038	161 945	231 327	222 606	222 606	222 606	222 606	344 962	357 962	371 162
Application of cash and investments	(2 753)	34 870	37 993	(210)	(210)	(210)	(210)	(25 702)	(23 690)	(26 429)
Balance - surplus (shortfall)	118 791	127 074	193 334	222 816	222 816	222 816	222 816	370 664	381 652	397 591
Asset management										
Asset register summary (WDV)	496 886	515 408	546 980	600 089	600 089	600 089	600 089	741 029	757 148	841 988
Depreciation	17 854	32 039	27 695	30 570	30 570	30 570	30 570	31 500	32 000	33 000
Renewal and Upgrading of Existing Assets	–	–	–	–	–	–	–	–	–	–
Repairs and Maintenance	7 857	14 185	13 878	23 718	23 718	23 718	23 718	17 500	15 000	16 000
Free services										
Cost of Free Basic Services provided	–	–	–	–	–	–	–	–	–	–
Revenue cost of free services provided	–	–	–	–	–	–	–	–	–	–
Households below minimum service level										
Water:	2	2	2	2	2	2	2	2	2	2
Sanitation/sewerage:	32	32	32	32	32	32	32	32	32	32
Energy:	6	6	6	6	6	6	6	6	6	6
Refuse:	45	45	45	45	45	45	45	45	45	45

Table A2 Budget Financial Performance (functional classification)

NW394 Greater Taung - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Revenue - Functional										
Governance and administration		128 908	137 438	246 663	237 967	237 967	237 967	259 168	270 767	284 096
Executive and council		53 383	51 256	179 077	176 523	176 523	176 523	195 082	206 633	219 311
Finance and administration		75 525	86 182	67 586	61 444	61 444	61 444	64 086	64 134	64 785
Internal audit		–	–	–	–	–	–	–	–	–
Community and public safety		15 862	16 818	1 129	1 501	1 501	1 501	1 605	1 680	1 760
Community and social services		6 459	8 697	1 129	1 501	1 501	1 501	1 605	1 680	1 760
Sport and recreation		9 403	8 121	–	–	–	–	–	–	–
Public safety		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–
Economic and environmental services		55 835	77 875	48 867	47 287	47 287	47 287	48 224	50 853	54 560
Planning and development		7 810	14 491	44	612	612	612	620	677	685
Road transport		48 025	63 384	48 823	46 675	46 675	46 675	47 604	50 176	53 875
Environmental protection		–	–	–	–	–	–	–	–	–
Trading services		46 660	42 832	8 101	9 748	9 748	9 748	10 540	11 517	12 460
Energy sources		12 010	15 556	2 512	3 538	3 538	3 538	4 006	4 567	5 160
Water management		5 230	3 241	766	842	842	842	912	925	975
Waste water management		9 891	9 859	1 907	2 063	2 063	2 063	2 122	2 225	2 325
Waste management		19 529	14 176	2 917	3 305	3 305	3 305	3 500	3 800	4 000
Other	4	–	–	–	–	–	–	–	–	–
Total Revenue - Functional	2	247 264	274 963	304 760	296 503	296 503	296 503	319 537	334 817	352 877
Expenditure - Functional										
Governance and administration		104 361	166 647	191 288	170 268	170 268	170 268	240 116	251 449	265 027
Executive and council		35 182	39 303	114 850	70 560	70 560	70 560	161 189	169 549	180 138
Finance and administration		69 178	127 343	76 438	99 708	99 708	99 708	78 927	81 900	84 889
Internal audit		–	–	–	–	–	–	–	–	–
Community and public safety		9 472	10 653	3 697	21 343	21 343	21 343	7 742	7 807	7 807
Community and social services		3 619	4 840	3 387	12 613	12 613	12 613	5 649	5 700	5 700
Sport and recreation		5 854	5 813	309	8 730	8 730	8 730	2 093	2 107	2 107
Public safety		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–
Economic and environmental services		19 310	21 879	8 047	23 627	23 627	23 627	5 703	6 045	6 430
Planning and development		5 513	6 014	3 470	7 355	7 355	7 355	1 231	1 439	1 639
Road transport		13 797	15 865	4 577	16 273	16 273	16 273	4 472	4 607	4 792
Environmental protection		–	–	–	–	–	–	–	–	–
Trading services		32 113	40 539	18 527	48 198	48 198	48 198	19 863	20 384	20 442
Energy sources		11 745	17 137	16 256	21 958	21 958	21 958	15 308	15 711	15 709
Water management		1 564	2 151	706	2 950	2 950	2 950	2 270	2 297	2 307
Waste water management		6 682	9 385	358	8 969	8 969	8 969	1 200	1 220	1 250
Waste management		12 122	11 866	1 207	14 321	14 321	14 321	1 085	1 156	1 176
Other	4	–	–	–	–	–	–	–	–	–
Total Expenditure - Functional	3	165 256	239 718	221 559	263 437	263 437	263 437	273 424	285 685	299 706
Surplus/(Deficit) for the year		82 008	35 246	83 201	33 067	33 067	33 067	46 113	49 132	53 171

Table A3 Budget Financial Performance (revenue and expenditure by municipal vote)

NW394 Greater Taung - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Revenue by Vote	1									
Vote 1 - Community and Social Services		6 459	8 697	1 129	1 501	1 501	1 501	1 605	1 680	1 760
Vote 2 - Energy Sources		12 010	15 556	2 512	3 538	3 538	3 538	4 006	4 567	5 160
Vote 3 - Executive and Council		53 383	51 256	179 077	176 523	176 523	176 523	195 082	206 633	219 311
Vote 4 - Finance and Administration		75 525	86 182	67 586	61 444	61 444	61 444	64 086	64 134	64 785
Vote 5 - Planning and Development		7 810	14 491	44	612	612	612	620	677	685
Vote 6 - Road Transport		48 025	63 384	48 823	46 675	46 675	46 675	47 604	50 176	53 875
Vote 7 - Sports and Recreation		9 403	8 121	–	–	–	–	–	–	–
Vote 8 - Waste Managemnt		19 529	14 176	2 917	3 305	3 305	3 305	3 500	3 800	4 000
Vote 9 - Waste Water Management		9 891	9 859	1 907	2 063	2 063	2 063	2 122	2 225	2 325
Vote 10 - Water Managemnt		5 230	3 241	766	842	842	842	912	925	975
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–
Total Revenue by Vote	2	247 264	274 963	304 760	296 503	296 503	296 503	319 537	334 817	352 877
Expenditure by Vote *to be appropriated*	1									
Vote 1 - Community and Social Services		3 619	4 840	3 387	12 613	12 613	12 613	5 649	5 700	5 700
Vote 2 - Energy Sources		11 745	17 137	16 256	21 958	21 958	21 958	15 308	15 711	15 709
Vote 3 - Executive and Council		35 182	39 303	114 850	70 560	70 560	70 560	161 189	169 549	180 138
Vote 4 - Finance and Administration		69 178	127 343	76 438	99 708	99 708	99 708	78 927	81 900	84 889
Vote 5 - Planning and Development		5 513	6 014	3 470	7 355	7 355	7 355	1 231	1 439	1 639
Vote 6 - Road Transport		13 797	15 865	4 577	16 273	16 273	16 273	4 472	4 607	4 792
Vote 7 - Sports and Recreation		5 854	5 813	309	8 730	8 730	8 730	2 093	2 107	2 107
Vote 8 - Waste Managemnt		12 122	11 866	1 207	14 321	14 321	14 321	1 085	1 156	1 176
Vote 9 - Waste Water Management		6 682	9 385	358	8 969	8 969	8 969	1 200	1 220	1 250
Vote 10 - Water Managemnt		1 564	2 151	706	2 950	2 950	2 950	2 270	2 297	2 307
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–
Total Expenditure by Vote	2	165 256	239 718	221 559	263 437	263 437	263 437	273 424	285 685	299 706
Surplus/(Deficit) for the year	2	82 008	35 246	83 201	33 067	33 067	33 067	46 113	49 132	53 171

Table A4 Budget Financial Performance (revenue and expenditure)

NW394 Greater Taung - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Revenue By Source											
Property rates	2	14 278	26 849	40 166	38 500	38 500	38 500	38 500	38 500	38 500	38 500
Service charges - electricity revenue	2	2 913	2 501	2 508	3 518	3 518	3 518	3 518	4 006	4 567	5 160
Service charges - water revenue	2	767	645	765	842	842	842	842	890	900	950
Service charges - sanitation revenue	2	1 893	1 721	1 900	2 043	2 043	2 043	2 043	2 100	2 200	2 300
Service charges - refuse revenue	2	2 685	2 771	2 917	3 285	3 285	3 285	3 285	3 500	3 800	4 000
Rental of facilities and equipment		361	484	448	596	596	596	596	630	650	680
Interest earned - external investments		9 011	12 442	15 622	11 500	11 500	11 500	11 500	12 200	12 500	12 700
Interest earned - outstanding debtors		1 853	2 037	2 379	6 714	6 714	6 714	6 714	2 400	2 800	3 000
Dividends received		–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		3 271	3 153	4 097	–	–	–	–	5 000	5 000	5 000
Licences and permits		–	–	–	–	–	–	–	–	–	–
Agency services					–	–	–	–	–	–	–
Transfers and subsidies		175 285	168 560	176 760	182 135	182 135	182 135	182 135	201 651	212 455	225 315
Other revenue	2	1 769	9 536	10 529	2 129	2 129	2 129	2 129	2 441	2 684	2 948
Gains on disposal of PPE					400	400	400	400	450	500	500
Total Revenue (excluding capital transfers and contributions)		214 085	230 699	258 091	251 662	251 662	251 662	251 662	273 768	286 555	301 053
Expenditure By Type											
Employee related costs	2	71 598	72 956	74 819	95 554	95 554	95 554	95 554	103 676	113 784	126 300
Remuneration of councillors		17 691	15 653	18 092	19 347	19 347	19 347	19 347	20 701	22 150	23 700
Debt impairment	3	(7 144)	33 394	8 356	3 000	3 000	3 000	3 000	3 500	4 000	4 500
Depreciation & asset impairment	2	17 854	32 039	27 695	30 570	30 570	30 570	30 570	31 500	32 000	33 000
Finance charges		1 635	1 595	2 303	238	238	238	238	1 232	1 321	1 400
Bulk purchases	2	3 209	3 302	3 289	4 092	4 092	4 092	4 092	4 500	5 000	5 500
Other materials	8	7 857	14 185	13 878	23 718	23 718	23 718	23 718	17 500	15 000	16 000
Contracted services		13 697	17 250	17 865	21 757	21 757	21 757	21 757	31 725	29 915	33 825
Transfers and subsidies		6 794	12 742	9 308	12 909	12 909	12 909	12 909	13 681	13 156	13 541
Other expenditure	4, 5	32 025	36 125	43 287	52 253	52 253	52 253	52 253	56 684	56 884	53 314
Loss on disposal of PPE		41	477	2 665							
Total Expenditure		165 256	239 718	221 559	263 437	263 437	263 437	263 437	284 699	293 210	311 081
Surplus/(Deficit)		48 829	(9 019)	36 533	(11 775)	(11 775)	(11 775)	(11 775)	(10 931)	(6 654)	(10 028)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		33 179	44 265	46 668	44 841	44 841	44 841	44 841	45 790	48 283	51 847
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher	6	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)											
Surplus/(Deficit) after capital transfers & contributions		82 008	35 246	83 201	33 067	33 067	33 067	33 067	34 859	41 629	41 819
Taxation											
Surplus/(Deficit) after taxation		82 008	35 246	83 201	33 067	33 067	33 067	33 067	34 859	41 629	41 819
Attributable to minorities											
Surplus/(Deficit) attributable to municipality		82 008	35 246	83 201	33 067	33 067	33 067	33 067	34 859	41 629	41 819
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		82 008	35 246	83 201	33 067	33 067	33 067	33 067	34 859	41 629	41 819

NW394 Greater Taung - Table A5 Capital Expenditure Budget by vote and funding

Vote Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital expenditure - Vote											
Multi-year expenditure *to be appropriated*	2										
Vote 1 - Community and Social Services		–	–	–	–	–	–	–	–	–	–
Vote 2 - Energy Sources		–	–	–	–	–	–	–	–	–	–
Vote 3 - Executive and Council		–	–	–	–	–	–	–	–	–	–
Vote 4 - Finance and Administration		–	–	–	–	–	–	–	–	–	–
Vote 5 - Planning and Development		–	–	–	–	–	–	–	–	–	–
Vote 6 - Road Transport		–	–	–	–	–	–	–	–	–	–
Vote 7 - Sports and Recreation		–	–	–	–	–	–	–	–	–	–
Vote 8 - Waste Managemnt		–	–	–	–	–	–	–	–	–	–
Vote 9 - Waste Water Management		–	–	–	–	–	–	–	–	–	–
Vote 10 - Water Managemnt		–	–	–	–	–	–	–	–	–	–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–	–
Capital multi-year expenditure sub-total	7	–	–	–	–	–	–	–	–	–	–
Single-year expenditure *to be appropriated*	2										
Vote 1 - Community and Social Services		30 438	–	270	15 125	15 125	15 125	15 125	1 666	1 793	1 925
Vote 2 - Energy Sources		–	–	–	9 780	9 780	9 780	9 780	5 100	5 457	5 839
Vote 3 - Executive and Council		–	–	89	3 029	3 029	3 029	3 029	3 200	3 424	3 435
Vote 4 - Finance and Administration		7 753	7 159	1 412	610	610	610	610	3 000	3 210	3 435
Vote 5 - Planning and Development		–	–	55	20	20	20	20	500	535	572
Vote 6 - Road Transport		66 393	101 589	86 113	15 324	15 324	15 324	15 324	115 474	54 622	58 623
Vote 7 - Sports and Recreation		–	–	453	8 904	8 904	8 904	8 904	1 300	1 391	1 488
Vote 8 - Waste Managemnt		–	–	200	4 370	4 370	4 370	4 370	5 800	6 206	6 640
Vote 9 - Waste Water Management		–	–	65	1 300	1 300	1 300	1 300	3 000	3 210	3 435
Vote 10 - Water Managemnt		–	–	–	–	–	–	–	1 000	1 070	1 145
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–	–
Capital single-year expenditure sub-total		104 583	108 748	88 657	58 461	58 461	58 461	58 461	140 040	80 918	86 537
Total Capital Expenditure - Vote		104 583	108 748	88 657	58 461	58 461	58 461	58 461	140 040	80 918	86 537
Capital Expenditure - Functional											
Governance and administration		7 753	7 159	1 501	3 639	3 639	3 639	3 639	6 200	6 634	6 869
Executive and council				89	3 029	3 029	3 029	3 029	3 200	3 424	3 435
Finance and administration		7 753	7 159	1 412	610	610	610	610	3 000	3 210	3 435
Internal audit											
Community and public safety		30 438	–	724	24 029	24 029	24 029	24 029	2 966	3 184	3 413
Community and social services		30 438	–	270	22 929	22 929	22 929	22 929	2 400	1 793	1 925
Sport and recreation				453	1 100	1 100	1 100	1 100	566	1 391	1 488
Public safety											
Housing											
Health											
Economic and environmental services		66 393	101 589	86 167	15 344	15 344	15 344	15 344	115 974	55 157	59 196
Planning and development				55	20	20	20	20	500	535	572
Road transport		66 393	101 589	86 113	15 324	15 324	15 324	15 324	115 474	54 622	58 623
Environmental protection											
Trading services		–	–	265	15 450	15 450	15 450	15 450	14 900	15 943	17 059
Energy sources		–	–	–	9 780	9 780	9 780	9 780	5 100	5 457	5 839
Water management		–	–	–	600	600	600	600	1 000	1 070	1 145
Waste water management		–	–	65	700	700	700	700	3 000	3 210	3 435
Waste management		–	–	200	4 370	4 370	4 370	4 370	5 800	6 206	6 640
Other											
Total Capital Expenditure - Functional	3	104 583	108 748	88 657	58 461	58 461	58 461	58 461	140 040	80 918	86 537
Funded by:											
National Government		93 285	94 777	46 668	44 341	44 341	44 341	44 341	45 224	46 714	50 168
Provincial Government		–	585	–	500	500	500	500	566	616	665
District Municipality		–	–	–	–	–	–	–	–	–	–
Other transfers and grants		–	–	–	–	–	–	–	–	–	–
Transfers recognised - capital	4	93 285	95 363	46 668	44 841	44 841	44 841	44 841	45 790	47 330	50 834
Borrowing	6	–	–	–	–	–	–	–	–	–	–
Internally generated funds		11 299	13 385	41 989	13 620	13 620	13 620	13 620	94 250	33 588	35 703
Total Capital Funding	7	104 583	108 748	88 657	58 461	58 461	58 461	58 461	140 040	80 918	86 537

Table A6 Budget Financial Position

NW394 Greater Taung - Table A6 Budgeted Financial Position

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
ASSETS											
Current assets											
Cash		9 018	8 977	231 327	11 844	11 844	11 844	11 844	12 000	12 500	13 000
Call investment deposits	1	107 019	152 968	–	210 762	210 762	210 762	210 762	332 962	345 462	358 162
Consumer debtors	1	14 282	23 047	23 531	60 154	60 154	60 154	60 154	60 500	60 700	70 000
Other debtors		26 525	7 574	4 073	2 655	2 655	2 655	2 655	2 700	2 720	2 750
Current portion of long-term receivables											
Inventory	2	7 119	7 182	7 207	7 001	7 001	7 001	7 001	7 200	7 250	7 300
Total current assets		163 963	199 747	266 137	292 416	292 416	292 416	292 416	415 362	428 632	451 212
Non current assets											
Long-term receivables											
Investments											
Investment property		21 534	21 534	21 379	21 534	21 534	21 534	21 534	21 534	21 534	21 534
Investment in Associate											
Property, plant and equipment	3	475 077	493 229	525 668	1 096 711	1 096 711	1 096 711	1 096 711	932 655	949 823	1 036 360
Biological											
Intangible		275	645	645	644	644	644	644	644	644	644
Other non-current assets											
Total non current assets		496 886	515 408	547 692	1 118 890	1 118 890	1 118 890	1 118 890	954 833	972 001	1 058 538
TOTAL ASSETS		660 849	715 155	813 829	1 411 306	1 411 306	1 411 306	1 411 306	1 370 195	1 400 633	1 509 750
LIABILITIES											
Current liabilities											
Bank overdraft	1										
Borrowing	4	341	523	639	1 695	1 695	1 695	1 695	1 700	1 720	1 750
Consumer deposits		124	105	95	327	327	327	327	350	370	390
Trade and other payables	4	29 232	45 381	60 565	33 792	33 792	33 792	33 792	15 023	17 025	20 040
Provisions		1 784	2 445	224	889						
Total current liabilities		31 481	48 454	61 524	36 703	35 814	35 814	35 814	17 073	19 115	22 180
Non current liabilities											
Borrowing		–	1 172	600	–	–	–	–	–	–	–
Provisions		20 466	21 382	24 343	22 938	22 938	22 938	22 938	23 300	23 750	14 200
Total non current liabilities		20 466	22 553	24 943	22 938	22 938	22 938	22 938	23 300	23 750	14 200
TOTAL LIABILITIES		51 947	71 007	86 467	59 641	58 752	58 752	58 752	40 373	42 865	36 380
NET ASSETS	5	608 902	644 148	727 363	1 351 665	1 352 554	1 352 554	1 352 554	1 329 822	1 357 768	1 473 370
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		608 902	644 148	727 363	1 351 665	1 352 554	1 352 554	1 352 554	1 329 822	1 357 768	1 473 370
Reserves	4	–	–	–	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	5	608 902	644 148	727 363	1 351 665	1 352 554	1 352 554	1 352 554	1 329 822	1 357 768	1 473 370

Table A7 Budget Cash Flows

NW394 Greater Taung - Table A7 Budgeted Cash Flows

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		15 821	–	38 067	25 025	25 025	25 025	25 025	26 950	26 950	26 950
Service charges		6 104	8 232	6 407	6 297	6 297	6 297	6 297	8 138	8 956	9 417
Other revenue		1 425	8 827	9 258	3 437	3 437	3 437	3 437	3 232	3 321	3 579
Government - operating	1	143 587	168 023	173 956	182 420	182 420	182 420	182 420	201 651	212 455	225 315
Government - capital	1	36 303	54 549	62 484	45 141	45 141	45 141	45 141	–	–	–
Interest		10 864	14 479	18 001	11 500	11 500	11 500	11 500	14 120	14 740	15 100
Dividends		–	–	–	–	–	–	–	–	–	–
Payments											
Suppliers and employees		(142 819)	(150 666)	77 433	(216 720)	(216 720)	(216 720)	(216 720)	(234 786)	(235 208)	(247 265)
Finance charges		(1 635)	(1 595)	(2 303)	(238)	(238)	(238)	(238)	(1 232)	(1 321)	(1 400)
Transfers and Grants	1	(6 794)	–	11 564	(12 909)	(12 909)	(12 909)	(12 909)	(13 681)	(13 156)	(13 541)
NET CASH FROM/(USED) OPERATING ACTIVITIES		62 855	101 849	394 867	43 953	43 953	43 953	43 953	4 392	16 736	18 155
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE			1 039	(1 688)					45 790	48 283	51 847
Decrease (Increase) in non-current debtors									–	–	–
Decrease (increase) other non-current receivables									–	–	–
Decrease (increase) in non-current investments									–	–	–
Payments											
Capital assets		(48 929)	(58 335)	(323 340)	(58 461)	(58 461)	(58 461)	(58 461)	(140 040)	(80 918)	(86 537)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(48 929)	(57 296)	(325 029)	(58 461)	(58 461)	(58 461)	(58 461)	(94 250)	(32 635)	(34 690)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans									–	–	–
Borrowing long term/refinancing									–	–	–
Increase (decrease) in consumer deposits									–	–	–
Payments											
Repayment of borrowing		(640)	1 354	(456)	(1 700)	(1 700)	(1 700)	(1 700)	–	–	–
NET CASH FROM/(USED) FINANCING ACTIVITIES		(640)	1 354	(456)	(1 700)	(1 700)	(1 700)	(1 700)	–	–	–
NET INCREASE/ (DECREASE) IN CASH HELD		13 285	45 907	69 382	(16 208)	(16 208)	(16 208)	(16 208)	(89 858)	(15 899)	(16 535)
Cash/cash equivalents at the year begin:	2	102 753	116 038	161 945	227 678	227 678	227 678	227 678	227 678	137 821	121 922
Cash/cash equivalents at the year end:	2	116 038	161 945	231 327	211 471	211 471	211 471	211 471	137 821	121 922	105 386

Table A8 Cash backed reserves/accumulated surplus reconciliation

NW394 Greater Taung - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Cash and investments available											
Cash/cash equivalents at the year end	1	116 038	161 945	231 327	211 471	211 471	211 471	211 471	137 821	121 922	105 386
Other current investments > 90 days		(0)	0	(0)	11 136	11 136	11 136	11 136	207 141	236 040	265 776
Non current assets - Investments	1	–	–	–	–	–	–	–	–	–	–
Cash and investments available:		116 038	161 945	231 327	222 606	222 606	222 606	222 606	344 962	357 962	371 162
Application of cash and investments											
Unspent conditional transfers		–	–	–	12 162	12 162	12 162	12 162	–	–	–
Unspent borrowing		–	–	–	–	–	–		–	–	–
Statutory requirements	2										
Other working capital requirements	3	(2 753)	34 870	37 993	(12 373)	(12 373)	(12 373)	(12 373)	(25 702)	(23 690)	(26 429)
Other provisions											
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		(2 753)	34 870	37 993	(210)	(210)	(210)	(210)	(25 702)	(23 690)	(26 429)
Surplus(shortfall)		118 791	127 074	193 334	222 816	222 816	222 816	222 816	370 664	381 652	397 591

Table A9 Asset Management

TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	496 886	515 408	546 980	600 089	600 089	600 089	741 029	757 148	841 988
EXPENDITURE OTHER ITEMS		25 711	46 223	41 573	54 288	54 288	54 288	49 000	47 000	49 000
Depreciation	7	17 854	32 039	27 695	30 570	30 570	30 570	31 500	32 000	33 000
Repairs and Maintenance by Asset Class	3	7 857	14 185	13 878	23 718	23 718	23 718	17 500	15 000	16 000
Roads Infrastructure		873	571	1 388	3 200	3 200	3 200	500	1 000	2 000
Storm water Infrastructure		–	–	–	–	–	–	1 000	1 000	1 000
Electrical Infrastructure		–	5 224	5 214	5 000	5 000	5 000	2 000	2 000	2 000
Water Supply Infrastructure		–	482	176	1 800	1 800	1 800	1 000	1 000	1 000
Sanitation Infrastructure		2 910	3 461	270	1 800	1 800	1 800	1 000	1 000	1 000
Solid Waste Infrastructure		–	–	–	–	–	–	2 000	2 000	2 000
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure		*3 782*	*9 738*	*7 048*	*11 800*	*11 800*	*11 800*	*7 500*	*8 000*	*9 000*
Community Facilities		–	–	–	3 550	3 550	3 550	750	750	750
Sport and Recreation Facilities		–	–	–	1 070	1 070	1 070	2 000	2 000	2 000
Community Assets		–	–	–	*4 620*	*4 620*	*4 620*	*2 750*	*2 750*	*2 750*
Heritage Assets		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings		1 981	1 774	3 858	2 000	2 000	2 000	1 250	1 250	1 250
Housing		–	–	–	–	–	–	–	–	–
Other Assets		*1 981*	*1 774*	*3 858*	*2 000*	*2 000*	*2 000*	*1 250*	*1 250*	*1 250*
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	–	–	–
Computer Equipment		–	–	–	–	–	–	1 000	1 000	1 000
Furniture and Office Equipment		–	904	92	550	550	550	–	–	–
Machinery and Equipment		–	–	–	–	–	–	–	–	–
Transport Assets		2 095	1 769	2 879	4 748	4 748	4 748	5 000	2 000	2 000
Land		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
TOTAL EXPENDITURE OTHER ITEMS		25 711	46 223	41 573	54 288	54 288	54 288	49 000	47 000	49 000

Table A10 Basic service delivery measurement

NW394 Greater Taung - Table A10 Basic service delivery measurement

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Household service targets	1									
Water:										
Piped water inside dwelling		4 869	4 869	4 869	4 869	4 869	4 869	4 869	4 869	4 869
Piped water inside yard (but not in dwelling)		5 011	5 011	5 011	5 011	5 011	5 011	5 011	5 011	5 011
Using public tap (at least min.service level)	2	24 868	24 868	24 868	24 868	24 868	24 868	24 868	24 868	24 868
Other water supply (at least min.service level)	4	12 695	12 695	12 695	12 695	12 695	12 695	12 695	12 695	12 695
Minimum Service Level and Above sub-total		47 443	47 443	47 443	47 443	47 443	47 443	47 443	47 443	47 443
Using public tap (< min.service level)	3	1 175	1 175	1 175	1 175	1 175	1 175	1 175	1 175	1 175
Other water supply (< min.service level)	4	–	–	–	–	–	–	–	–	–
No water supply		1 168	1 168	1 168	1 168	1 168	1 168	1 168	1 168	1 168
Below Minimum Service Level sub-total		2 343	2 343	2 343	2 343	2 343	2 343	2 343	2 343	2 343
Total number of households	5	49 786	49 786	49 786	49 786	49 786	49 786	49 786	49 786	49 786
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		4 394	4 394	4 394	4 394	4 394	4 394	4 394	4 394	4 394
Flush toilet (with septic tank)		594	594	594	594	594	594	594	594	594
Chemical toilet		239	239	239	239	239	239	239	239	239
Pit toilet (ventilated)		14 112	14 112	14 112	14 112	14 112	14 112	14 112	14 112	14 112
Other toilet provisions (> min.service level)		480	480	480	480	480	480	480	480	480
Minimum Service Level and Above sub-total		19 819	19 819	19 819	19 819	19 819	19 819	19 819	19 819	19 819
Bucket toilet		68	68	68	68	68	68	68	68	68
Other toilet provisions (< min.service level)		27 323	27 323	27 323	27 323	27 323	27 323	27 323	27 323	27 323
No toilet provisions		5 061	5 061	5 061	5 061	5 061	5 061	5 061	5 061	5 061
Below Minimum Service Level sub-total		32 452	32 452	32 452	32 452	32 452	32 452	32 452	32 452	32 452
Total number of households	5	52 271	52 271	52 271	52 271	52 271	52 271	52 271	52 271	52 271
Energy:										
Electricity (at least min.service level)		48 460	48 460	48 460	48 460	48 460	48 460	48 460	48 460	48 460
Electricity - prepaid (min.service level)		42 956	42 956	42 956	42 956	42 956	42 956	42 956	42 956	42 956
Minimum Service Level and Above sub-total		91 416	91 416	91 416	91 416	91 416	91 416	91 416	91 416	91 416
Electricity (< min.service level)		152	152	152	152	152	152	152	152	152
Electricity - prepaid (< min. service level)		5 659	5 659	5 659	5 659	5 659	5 659	5 659	5 659	5 659
Other energy sources		–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total		5 811	5 811	5 811	5 811	5 811	5 811	5 811	5 811	5 811
Total number of households	5	97 227	97 227	97 227	97 227	97 227	97 227	97 227	97 227	97 227
Refuse:										
Removed at least once a week		–	–	–	–	–	–	–	–	–
Minimum Service Level and Above sub-total		–	–	–	–	–	–	–	–	–
Removed less frequently than once a week		108	108	108	108	108	108	108	108	108
Using communal refuse dump		372	372	372	372	372	372	372	372	372
Using own refuse dump		40 072	40 072	40 072	40 072	40 072	40 072	40 072	40 072	40 072
Other rubbish disposal		4 159	4 159	4 159	4 159	4 159	4 159	4 159	4 159	4 159
No rubbish disposal		305	305	305	305	305	305	305	305	305
Below Minimum Service Level sub-total		45 016	45 016	45 016	45 016	45 016	45 016	45 016	45 016	45 016
Total number of households	5	45 016	45 016	45 016	45 016	45 016	45 016	45 016	45 016	45 016

PART 3 – SUPPORTING DOCUMENTANTION

3.1 Budget Assumptions

The municipality took note of the STATSSA data on consumer price inflation when projecting revenue and expenditure for the 2019/20 MTREF, according to the data:

Consumer inflation dropped to 4.0% in January 2019 from 4.5% in December 2018. This is the lowest annual rate since March 2018, when headline inflation came in at 3.8%.

The actual index level is now lower than it was in October 2018, according to Stats SA's latest Consumer Price Index release. This means that, on average, consumer prices in January 2019 were lower than they were in October 2018.

Consumer inflation edged up slightly from 4.0% in January 2019 to 4.1% in February 2019, remaining firmly within the South African Reserve Bank (SARB) inflation target range of 3%–6%. Notable drivers behind the rise were medical insurance and transport costs

The drop-in consumer inflation over the past few months is primarily the result of a series of cuts in the fuel price. Fuel has a hefty share of 4.6% of the total CPI, which means that changes in the fuel price easily influence month-to-month changes in the headline figure

3.2 Alignment of Budget with IDP

Greater Taung Local Municipality has adopted the Turn-Around Strategy approach to inform both the IDP and resource allocation (budget process). Integrated Development Plan is the principal strategic planning tool that guides and informs all planning, development and decision-making in the municipality. Poverty eradication and job creation are critical ingredients of sustainable economic development. The integrated development plan has a number of clear objectives and intended impacts such as consultative processes, strategic process and implementation-oriented processes. The primary objective of the IDP is to accelerate service delivery by providing a framework for economic and social development.

Greater Taung Local Municipality's development plan needs are aligned with National and Provincial initiatives to ensure optimal impact from the combined efforts of government. In this regard there are five critical elements: Accelerated and Shared Growth-South Africa (ASGI-SA), National Spatial Development Perspective (NSDP), National Strategy for Sustainable Development (NSSD), Provincial Growth and Development Strategy (PGDS) and Provincial Spatial Development Framework (PSDF).

All these feed into and influence the Integrated Development Plan.

Municipal Transformation and Organizational Development

This key performance area focuses on the availability and implementation of programmes that transform the municipality to cope with the ongoing and ever-changing community needs as well as being a learning organization. Institutional transformation is necessary condition to achieve the strategic objectives of the developmental governance. The key performance indicators under this key performance area as follows:

- Organizational design (Organogram that is linked to the organizational strategy)
- Employment Equity issues.
- Skills Development (Institutional Skills Development)
- Integrated Development Planning (Integration of strategic frameworks)
- Performance Management System
- Administrative and institutional Systems and structures

Infrastructure Development and Services Delivery

The delivery of basic services and provision of infrastructure is the most important element of poverty eradication. The council noted the fact that the provisions of economic and social infrastructure to communities facilitate the local economic development. This key performance area focus on services rendered directly to the communities, such as water, sanitation, electricity, solid waste management, environmental management, roads, housing and community facilities. The council has resolved to accelerate the provision of these services, especially water, sanitation and electricity through a three-year budgeting cycle.

Local Economic Development

This key performance area focuses on the measure that the municipality will apply to promote the local economy. The measures such as how to implement the supply chain management in terms of SMME development, Broad Based Black Economic Empowerment, Poverty alleviation initiatives and job creation initiatives. It further puts emphasis on the attraction and retention of investment, SMME support, provision of basic needs, skills development and the implementation of the affirmative procurement framework and labour-intensive program.

We have identified competitive advantages to bolster “logistic hub initiative”. These include implementation of the inner urban renewal program, initiating of the regional shopping centre, the regional transport hub and agro-processing, mineral beneficiation centre and the international convention centre. We are implementing Extended Public Works Program to facilitate economic growth, skills development and acceleration of infrastructure investment.

Municipal Finance Viability and Management

Council has adopted sustainability as one of the key performance areas. This key performance area puts emphasis on the interconnection between the institutional, social, environmental and financial arrangement of the implementation of any program and project in the municipality. Sustainability in terms of the above-mentioned aspects informs the action plans of the municipality to ensure the provision and maintenance of sustainable infrastructure to communities.

Good Governance and Public Participation

It focuses primarily on the development and implementation of the systems and procedures that will ensure that the municipality promotes good governance and public participation in terms of the constitutional mandate. The core objective of this key performance area is to mobilize and empower local communities to take control of the process of social transformation. The most key performance indicators under this key performance area are as follows:

- Availability of communication strategy
- Citizen/customer satisfaction survey
- Service delivery improvement program
- Functional Ward Committee System
- Council System
- Corporate Governance (Audit Committee, Performance Audit Committee, Anti-Corruption Strategy and Policy)
- Internal Audit

The core objective of this Key Performance Area is to ensure that we meet the needs of today without diminishing the capacity of future generations to meet theirs. Sustainable development implies a broad view of human welfare, a long-term perspective about the consequences of today’s activities, and global co-operation to reach viable solutions. It is within this context that the Council has resolved to adopt best practices in all sectors to inform all development activities for sustainable development.

Core functions and Services provided

Section 152 of the **Constitution of the Republic of South Africa** – Act 108 of 1996 summarises the objects of Local Government as follows:

a. To provide democratic and accountable government to local communities;
b. To ensure the provision of services to communities in a sustainable manner;
c. To promote social and economic development;
d. To promote a safe and healthy environment; and
e. To encourage the involvement of communities and community organisations in the matters of Local Government.

Development Duties of Municipalities:

A Municipality must:

a. Structure and manage its administration and budgeting and planning processes to give priority to basic needs of the community and to promote the social and economic development of the community and;
b.
c. Participate in national and provincial development programmes.

In order to give effect to the above-mentioned, Council has determined five (5) Key Performance Areas namely:

1. Municipal Transformation and Organisational Development
2. Infrastructure Development and Services Delivery
3. Promotion of Local Economic Development
4. Municipal Finance Viability and Management
5. Good Governance and Public Participation

3.3 Budget funding

The municipality's cash and cash-equivalents include short-term investments and cash in the bank, the capital budget from own funding will be derived from short-term investments

3.4 Allocations on grants made by the municipality

Greater Taung Local Municipality does not make any monetary allocate to any organ of state or municipality. The following bank balances are as at 30 April 2019:

Investment accounts

Bank	Account nr	Purpose of Investment	Vote-9301			Open balance	Interst	Inter Acc Transfe	Deposited	Bank Balance
ABSA	2065098656	Fixed Deposit	9304	95Days	28-Jun	R 66 938,52	R 419,69	R -	R -	R 67 358,21
ABSA	2064601519	Fixed Deposit	9313	95Days	28-Jun	R 3 019 712,34	R 18 932,62	R -	R -	R 3 038 644,96
ABSA	2063813884	Fixed Deposit	9301	95Days	28-Jun	R 13 294 993,42	R 53 167,20	R -	R -	R 13 348 160,62
ABSA	2063507897	Fixed Deposit	9302	95Days	28-Jun	R 7 122 670,97	R 35 600,40	R -	R -	R 7 158 271,37
ABSA	2063813842	Fixed Deposit	9315	95Days	28-Jun	R 4 324 843,41	R 27 115,36	R -	R -	R 4 351 958,77
ABSA	2063484566	Fixed deposit	9316	95Days	28-Jun	R 9 110 117,26	R 57 117,47	R -	R -	R 9 167 234,73
ABSA	2066023614	Fixed Deposit	9318	8Days	26-Apr	R 190 216 929,37	R 1 018 237,85	R -	R -	R 191 235 167,22
ABSA	2065986332	Fixed Deposit	9321	95Days	28-Jun	R 2 294 420,14	R 14 395,33	R -	R -	R 2 308 815,47
Standard	04 8560065004	32 Day Call Account	9309	32 call	28-Apr	R 872 702,32	R -	R -	R -	R 872 702,32
FNB	74089028507	Fixed Deposit	9305	63Days	28-Jun	R 3 241 523,59	R 53 648,01	R -	R -	R 3 295 171,60
Nedbank	160777769921	88Day Prime Select	9306	90Days	28-Jun	R 697 238,30	R 4 298,90	R -	R -	R 701 537,20
Nedbank	160777769922	88Day Prime Select	9320	90Days	28-Jun	R 2 163 772,62	R 13 340,97	R -	R -	R 2 177 113,59
Nedbank	160777769923	88Day Prime Select	9310	90Days	28-Jun	R 2 411 531,45	R 14 868,55	R -	R -	R 2 426 400,00
Nedbank	160777769924	88Day Prime Select	9312	90Days	28-Jun	R 120 546,51	R 743,24	R -	R -	R 121 289,75
Nedbank	160777769925	88Day Prime Select	9307	90Days	28-Jun	R 88 997,11	R 548,72	R -	R -	R 89 545,83
Nedbank	160777769928	88Day Prime Select	9308	90Days	28-Jun	R 71 687,46	R 442,00	R -	R -	R 72 129,46
Nedbank	37667500223	32 Call Deposit	9311	32 call	28-Jun	R 18 315,47	R 88,32	R -	R -	R 18 403,79
TOTALS						**R 239 136 940,26**	**R 1 312 964,63**	**R -**	**R -**	**R 240 449 904,89**

Cheque account

Bank	Account nr	Purpose of Investment	Vote-9301			Open balance	Interst	Inter Acc Transfe	Deposited	Bank Balance
ABSA	2650560046	Cheque account								R 38 409 994,75

3.5 Councillor allowances and employee benefits
Supporting Table SA22 Summary of councillors and staff benefits

Summary of Employee and Councillor remuneration	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
	1	A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		14,408	12,136		17,045	17,045	17,045	18,238	19,514	20,880
Pension and UIF Contributions		–	–		–	–	–	–	–	–
Medical Aid Contributions		–	–		–	–	–	–	–	–
Motor Vehicle Allowance		–	–		–	–	–	–	–	–
Cellphone Allowance		1,245	1,238		2,302	2,302	2,302	2,463	2,635	2,820
Housing Allowances		–	–		–	–	–	–	–	–
Other benefits and allowances		–	4,318		–	–	–	–	–	–
Sub Total - Councillors		15,653	17,692	–	19,347	19,347	19,347	20,701	22,150	23,700
% increase	4		13.0%	(100.0%)	–	–	–	7.0%	7.0%	7.0%
Senior Managers of the Municipality	2									
Basic Salaries and Wages		3,655	2,032	2,907	7,837	7,837	7,837	8,504	9,333	10,359
Pension and UIF Contributions		7	4	5	–	–	–	–	–	–
Medical Aid Contributions		–	–	–	–	–	–	–	–	–
Overtime		–	–	–	–	–	–	–	–	–
Performance Bonus		–	–	–	–	–	–	–	–	–
Motor Vehicle Allowance	3	510	510	321	–	–	–	–	–	–
Cellphone Allowance	3	40	23	37	672	672	672	729	800	888
Housing Allowances	3	–	–	–	–	–	–	–	–	–
Other benefits and allowances	3	229	136	273				–	–	–
Payments in lieu of leave		–	–	–	–	–	–	–	–	–
Long service awards		–	–	–	–	–	–	–	–	–
Post-retirement benefit obligations	6	–	–	–	–	–	–	–	–	–
Sub Total - Senior Managers of Municipality		4,441	2,705	3,542	8,509	8,509	8,509	9,232	10,132	11,247
% increase	4		(39.1%)	31.0%	140.2%	–	–	8.5%	9.8%	11.0%
Other Municipal Staff										
Basic Salaries and Wages		41,973	45,125	47,841	57,048	57,048	57,048	61,897	67,932	75,405
Pension and UIF Contributions		7,581	7,846	8,088	10,769	10,769	10,769	11,684	12,824	14,234
Medical Aid Contributions		3,162	3,448	3,224	3,932	3,932	3,932	4,266	4,682	5,197
Overtime		–	–		500	500	500	543	595	661
Performance Bonus		3,209	3,330	3,351	4,794	4,794	4,794	5,201	5,709	6,337
Motor Vehicle Allowance	3	3,609	3,541	3,853	4,550	4,550	4,550	4,937	5,418	6,014
Cellphone Allowance	3	419	343	360	890	890	890	966	1,060	1,176
Housing Allowances	3	586	583	576	673	673	673	730	801	890
Other benefits and allowances	3	1,438	1,825	1,714	853	853	853	926	1,016	1,127
Payments in lieu of leave		5,179	4,211	2,271	3,035	3,035	3,035	3,293	3,614	4,012
Long service awards		–	–	–	–	–	–	–	–	–
Post-retirement benefit obligations	6	–	–	–	–	–	–	–	–	–
Sub Total - Other Municipal Staff		67,157	70,251	71,277	87,044	87,044	87,044	94,443	103,651	115,053
% increase	4		4.6%	1.5%	22.1%	–	–	8.5%	9.8%	11.0%
Total Parent Municipality		87,250	90,648	74,820	114,900	114,900	114,900	124,376	135,933	150,000

Employee related costs increased by 7% in the current financial year as per the bargaining council agreement, clause 6.5 of the agreement in respect of the 2019/20 financial year an stipulates an increment based on the projected CPI percentage for 2019 plus one comma five percent (7% + 1.5%) which adds up to 8.5%. The agreement further stipulates an increase based on the 8.5% plus 1.25% for the 2020/21 financial year. Councillors' remuneration is based on the government gazette that the Minister has promulgated on 21 December 2018, Government Gazette No. 42134 to determine the remuneration of municipal councillors.

3.6 Capital Expenditure
Supporting Table SA34a Capital expenditure on new assets by asset class

NW394 Greater Taung - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		66 393	63 313	–	25 819	25 819	25 819	86 950	48 364	51 704
Roads Infrastructure		29 007	18 202	–	15 244	15 244	15 244	48 600	29 746	31 783
Roads		29 007	18 202	–	14 944	14 944	14 944	48 600	26 322	28 120
Road Structures					300	300	300		3 424	3 664
Road Furniture										
Capital Spares										
Storm water Infrastructure		–	–	–	250	250	250	12 600	7 490	8 014
Drainage Collection										
Storm water Conveyance					250	250	250	12 600	7 490	8 014
Attenuation										
Electrical Infrastructure		–	–	–	9 880	9 880	9 880	25 750	11 128	11 907
Power Plants					700	700	700	21 250	8 453	9 045
HV Substations										
HV Switching Station										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks					9 180	9 180	9 180	4 500	2 675	2 862
Capital Spares										
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
Dams and Weirs										
Boreholes										
Reservoirs										
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution										
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure		37 386	45 111	–	445	445	445	–	–	–
Pump Station										
Reticulation										
Waste Water Treatment Works										
Outfall Sewers										
Toilet Facilities		37 386	45 111	–	445	445	445			
Capital Spares										
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–
Landfill Sites										
Waste Transfer Stations										
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Sand Pumps										
Piers										
Revetments										
Promenades										
Capital Spares										
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Data Centres										
Core Layers										
Distribution Layers										
Capital Spares										
Community Assets		30 438	38 276	80 343	24 418	24 418	24 418	30 690	15 166	16 228

Infrastructure assets

Roads	R 48,6 million
Storm-waters	R 12,6 million
Electricity	R 25,7 million

Community assets

Community facilities	R 21,7 million
Sports and Recreation Facilities	R 9 million

Movable Assets	R 21,8 million

Intangible assets	R 0,5 million

3.7 Service delivery and budget implementation plan

The draft Service Delivery and Budget Implementation Plan must be submitted to the Mayor no later than the 14 June 2019 after the final budget.

3.8 Other Supporting Documents

Various supporting documents are attached to enable the reader a fuller understanding of the MTREF draft budget. These are:

ANNEXURE 1 (TARRIF SCHEDULE)

GREATER TAUNG LOCAL MUNICIPALITY

Tariff Schedules

2019/2020

SUNDRY CHARGES

TARIFFS 2019/2020

REIVILO / TAUNG / PUDUMOE

DETAILS	**2018/2019**	**2019/2020**
Household Income (Indigent support) Grant x2	3 380.00	4 400.00
Clearance and Valuation Certificates per property	300.00	300.00
Drafting of contracts	100.00	100.00
Cash Fee – Payment with small cash	25.00	25.00
Tampering Fee – All networks (Elec, Water & Sewer)	1000.00	1000.00
Interest on Arrear accounts	12 %	12 %
Deed Office Search	20.00	20.00
Penalty & Cleaning of Private empty property	500.00	500.00
S&T Incidental Cost per full day only	128.00	134.00
Meals & Incidental Cost per sleep over	416.00	435.00
Overnight Accommodation	1 000.00	1 000.00
Non-taxable Rate per Kilometer	3.61	3.61
COUNCIL COMMUNITY PROPERTIES		
*Hostel Rent (per month) new hostel	R125.00	R132.00
*House Rent (per month)	R250.00	R300.00
*Pavement Hawkers pm	R12.00	R13.00
* Hawkers Kiosk Big pm	R73.00	R77.00
*Hawkers Stall – Big pm	R121.00	R128.00
*Hawkers Stall – Small & Portable Kiosk pm	R61.00	R65.00
*Tempoirary Struckture (shack) pm	R142.00	R150.00
SPORT STADIUMS		
Per booking : Deposit (refundable)	R500.00	R500.00
Hire	R350.00	R350.00
PLUS Sundry Electricity (Lights)	R250.00	R250.00

DETAILS	2018/2019	2019/2020
School Athletics + Deposit (see top)	R500.00 (+500)	R500.00 (+500)
Sports practices & Tournaments a. Basketball, Tennis, Softball & Other Festivals (including sports stadium) involving national artists	R350.00+ Indemnity fee R500.00 R5000.00 Hire + R3500 Indemnity	R350.00+ Indemnity fee R500 R5000.00 Hire + R3500 Indemnity
Caravan stand – Reivilo (water & elec incl)	R100.00 per day	R100.00 per day
CEMETERY	**2018/2019**	**2019/2020**
1. Burials (a) deceased or his/her relative is a resident of Greater Taung - Self dug - Municipal grave (b) Non-residents (b) In all other cases (i.e. Paupers)	 R80.00 R250.00 R400.00 R300.00	 R80.00 R250.00 R400.00 R300.00
2. Booking of grave per annum	R25.00	R25.00
3. Issuing of tombstone or memorial stone permit	R80.00	R80.00
4. Reopening of a 2-in-1 grave	R250.00	R250.00
5. Transfer right of burial or duplication of any document	R30.00	R30.00
6. Additional amount payable if burial held on Saturday or Sunday and Municipal Personnel close the grave	R170.00	R170.00

Where burial does not take place within four days of death, an additional booking fee of R25.00 per annum or portion thereof is payable subject to the following terms and conditions:

a. Booking fee will be payable in advance for a calendar year, and within one month after the expiry date, and no monies paid will be refunded

b. Booking fee will be payable until written notice of cancellation is received, or until a burial on the site has been effected, or until a tombstone as approved by the Council, is erected on the site. In any of such circumstances monies paid in advance will be refunded should application therefore be applied for within six months.

HALL USAGE	**2018/2019**	**2019/2020**
Meetings (excluding council activities)	R300.00 Indem R500	R300.00 Indem R500
Church services	R500.00Indemnity 500	R500.00Indemnity 500
Church service + Kitchen	R500.00Indemnity 500	R500.00Indemnity 500
Music comp, e.g. schools, churches, gospel choir	R500.00 + R1000 refundable	R500.00 + R1000 refundable
Disco Dance, Bash, Jazz & Weddings	R1500.00Hire + R1000 Indemnity	R1500.00Hire + R1000 Indemnity
Beauty Contest	R1000.00 Hire + R1000 Indemnity	R1000.00 Hire + R1000 Indemnity
Festivals (including sports stadium) involving national artists	R2500.00 Hire + R1000 Indemnity	R2500.00 Hire + R1000 Indemnity
Cancellation of bookings fee 10% of deposit		
Kitchen + Kitchen utensils – PER DAY	R500.00	R500.00
Banquets, Traditional Evenings Valentine, Everybody's birthday etc	R500.00 Indemnity R500	R500.00 Indemnity R500
Weddings and Anniversaries	R1500.00 Indemnity R500	R1500.00 Indemnity R500
NGOs	R120.00 Indemnity R500	R120.00 Indemnity R500
PHOTOCOPIES AND PRINTING		
Electronic Copy on cd	R15.00	R15.00
Colour Copy A4	R5.00	R5.00
Colour copy A3	R10.00	R10.00
Black copy A4	R1.00	R1.00
Black copy A3	R2.00	R2.00
Colour Printing A4	R5.00	R5.00
Colour Printing A3	R10.00	R10.00
Colour Printing A1	R15.00	R15.00

HALL USAGE	2018/2019	2019/2020
Colour Printing A0	R20.00	R20.00
Copy of pay slip per page	R1.00	R1.00
IRP 5	R2.00	R2.00

ELECTRICITY CONNECTIONS

(a) Service Connection

Tariffs will be applicable for a connection on the street boundary of the property closest to the power supply pole or other connection point where the connection will be done. The costs of additional cable or conductors will be added.

For the first independent connection at the property:

-Actual cost PLUS 10%\

For the connection where there is an existing cable or use of an overhead conductor

-Actual cost PLUS 10%

For the conversion of single to three-phase (or reverse)

-Actual cost PLUS 10%

For the shifting of a meter case and equipment:

-Actual costs PLUS 10%

For Conversion to Pre-paid electricity meter (connection in place)

-No Cost

(b) Payment of Availability Charges - Electricity

The basic minimum monies is R264 per empty property per year and is payable before 30 September.

(c) Where any monies remain unpaid after the period wherein such monies where due, interest will be charged at the standard interest rate determined by council for each month that such monies remain unpaid.

GREATER TAUNG LOCAL MUNICIPALITY

2019/20 PROPOSED TARIFFS INCREASE (13.07%)

(VAT IS NOT INCLUDED)

REIVILO ELECTRICITY	**2018/2019**	**2019/2020**
(a) Basic Levy		
E000 Indigent Registered (50 units free)	0.00	0.00
E001 Residential Pre pay	0.00	0.00
EB/E002 Household Tariff per month	91.99	104.01
EB/E003 Availability per year (Empty sites)	241.46	273.02
EB/E004 Three-phase & Small Business per month	251.18	284.00
EB/E005 Medium Users	891.85	1008.41
(b) Units (energy)		
E/E000 Indigents cents per unit(50 units free)	0.00	0.00
E/E001 cents per unit (no basic – pre-paid)	See Schedule A	See Schedule A
E/E002 cents per unit (Households)	See Schedule B	See Schedule B
E/E004 per unit (Three Phase & Commercial)	1.433	1.6479
E/E005 cents per unit (Commercial Med users)	91.773	103.7677
E/E006 KVA	160.99	182.03
E/E007 cents per unit Indigent Pre-paid (50 units free)	See Schedule A	See Schedule A
E/E008 per unit (Business Pre-paid)	1.433	1.6479
E/E009 Departmental Usage (Commercial)	1.433	1.6479
E/E010 Taung Taxi Tank Pre Pay	1.433	1.6479
Consumer Deposit (no deposit with pre pay) Business Deposit (or according to usage if>) TEST METER (refundable if proven incorrect) Tampering fee – See Miscellaneous tariffs	500.00 1000.00 300.00	500.00 1000.00 300.00

2018/2019 Tariffs

Domestic Block 1 0 – 50 kWh	Domestic Block 2 51-350 kWh	Domestic Block 3 351 – 600 kWh	Domestic Block 4 >600 kWh
A - 00.9143	1.1026	1.5373	1.7698
B - 00.9143	1.1506	1.5905	1.9262

2019/2020 Tariffs

Domestic Block 1 0 – 50 kWh	Domestic Block 2 51-350 kWh	Domestic Block 3 351 – 600 kWh	Domestic Block 4 >600 kWh
A - 1.0338	1.2468	1.7383	2.0012
B - 1.0338	1.3009	1.7984	2.1780

PRE PAY "APP" – 4% Administration fee to the "app" user's account

PREPAID CREDIT CONTROL – 80 % to be allocated to arrears, if any, with each purchase of electricity and water

REIVILO WATER & PRE-PAY (Excl VAT) (6%)	**2018/2019**	**2019/2020**
W/W001 6 kl (only Indigent households - ATTP)	0.00	0.00
6 kl Residential	4.03	4.27
W/W004 6 kl Businesses	4.03	4.27
W/W001/W004 Till 39 kl (33)	4.03	4.27
W/W001/W004 Till 79 kl (40)	5.46	5.78
W/W001/W004 Till 119 kl (40)	6.80	7.21
W/W001/W004 120+ kl	8.20	8.69
W/W002/W003 Community Centers & Schools		
100 kl	1.64	1.74
100+ kl	3.45	3.66
Portable Water per 10 kl water tank	84.20	89.25
New / Disconnection / Reconnections	100.00	100.00

REFUSE REMOVAL (Excl VAT) (6%)

REIVILO/PUDUMOE/TAUNG	**2018/2019**	**2019/2020**
Indigent Household (ATTP)	1 Free Load	1 Free Load
Residential (Household 1 x 4)	50.93	54.00
Residential with additional Flat (1 x 4)	50.93 x 2	107.97
Building rubbles removal	230.55	244.38
Business refuse per month per point	50.93 x 2	110.00
Hospital / Clinic Refuse per point per month	122.68	132.50
Schools, Hostel per month & other big dept /point	50.93	55.00
Clinic Refuse (including rural)		

- within 10km radius	122.68	132.50
- outside 10km radius	122.68+R10/km	132.50 +R10/km

SEWERAGE & DRAINAGE (Excl VAT) (6%)

REIVILO/PUDIMOE/TAUNG	**2018/2019**	**2019/2020**
A/A000 Indigent Household (1 load free) per month	1 Free	1 Free
A/A000 Residential per month on Sanitation System	48.81	51.74
VAC001 Septic tank per per load	48.81	51.74
VAC001 Taung & Pudimoe per load (septic tank - village)	120.26	127.48
SZ/SN04 Business & Other Institutions connected to System per point	1171.57	1265.30
NEW Sewer Connection	R300.00	R300.00
Residential Blockage PER HOUR	R170.00	R180.00
Business Blockage PER HOUR	R170.00	R190.00
- Outside 10km radius – Taung, Pudimoe & Reivilo	R120.26	R127.48
	R10.00/km	R10.00/km

GREATER TAUNG LOCAL MUNICIPALITY

NOTICE OF GENERAL RATE OR RATES AND OR FIXED DAY FOR PAYMENT IN RESPECT OF THE FINANCIAL YEAR

1 JULY 2019 TO 30 JUNE 2020

Notice is hereby given in terms of Sections 7, 8, 9 & 10 of the Local Government Municipal Property Rates Act, 2004 (Act 6 of 2004), that the following rates shall be levied in respect of the above mentioned financial year on ratable properties recorded in the valuation roll for all properties situated within the area of jurisdiction of Greater Taung Municipality (North West Province).
Tariffs are applicable to the term of the Valuation Roll

DISCRIPTION/CATEGORY	2018/2019	2019/2020
Residential	R0.01560	R0.01560
Residential (undeveloped)	R0.01560	R0.01560
Business & Industrial	R0.01560	R0.01560
Government Properties	R0.01560	R0.01560
Agriculture	R0.003120	R0.003120

The amount due for rates as contemplated in terms of Section 11 (Property Rates Act No.6, 2004) shall be payable before the due date in eleven (11) equal installments from the fixed day, which is 1 July. Due date for annual payments will be 30 September of each year. Interest will be levied from 1 October according to approved tariffs.

SCHEDULE A

SCHEDULE OF REBATES ON PROPERTY RATES

Category/Description	Proposed rebate	Council's rebate
Impermissible Rebate	R80,000	R80,000
State Properties	0%	0%
Residential Properties Developed	20%	20%
Indigent Owner –	50 %	50%
Farm owner - Land used for farming – not business	85 %	85%
Retired person on residential properties only :		

Category/Description	Proposed rebate	Council's rebate
➢ Owner with income less than R 2 500 per month	50%	50%
➢ Owner with income between R 2 501 and R 3 500	20%	20%
➢ Owner with income between R 3 501 and R 5 000	10%	10%